

# ① WAS THE INVOLVEMENT OF FOs IN GAFSP SUCCESSFUL?

- YES, WE ARE SUCCESSFUL!

AFRICA  
Nepal  
Cambodia

ASE

- PARTLY SUCCESSFUL

AFA  
ASIA  
DHREK  
CSA

~~• NO, WE ARE NOT SUCCESSFUL~~

- NOT YET SUCCESSFUL! - MONGOLIA

## ② BASIS OF SUCCESS AND HOW WE

## ③ MEASURE/GAUGE ACHIEVEMENT/EVIDENCES

- contribute to broader agenda of food sovereignty
  - GAFSP as an instrument to achieve food sovereignty
  - access to resources for food sovereignty
- healthy relationship between FOs + NGO, /CSOs
  - presence of platform of FO + NGO
- improved transparency
- participation in management of resources
  - decision-making/control over resources
- Partnership Relation w/ government
- increased capacity engage



# CRITERIA BASIS OF SUCCESS

# INDICATORS / EVIDENCES

1. GO recognition / appreciation of FO/CSO role / openness

2. consolidation of FO/CSO

3. solidarity among FOs/CSOs

4. level of participation

- practical participation in the process thru access of information from partners  
- able to mobilize other FOs to participate

5. FO ownership

6. existence of dynamic strong + FO

7. opening democratic space

8. mainstreaming of agricultural project/agenda in broader national / regional development framework / government instruments

9. leverage existing experience / initiatives

10. level of partnership with government

- expressed realization of Government that we need FO participation

- invited in meetings by government in GAPSP solar public project link w/ political parties contributed to the process / recognition

- coordinated efforts of FO/CSO

- presence of unified platform  
- functional core-group  
- regular meeting  
- institutional commitment  
- agreement / consensus  
- inclusion of involvement in the planning of project

- different level of participation

- district, central (geographical)

- sectoral (women / gender)

- expressed comment of farmers that GAPSP is our project

- Partnership / relationship between FOs, NGOs, donor

- FO able to demand to government, exact accountability to government

- access to space for participation which allow FOs to access resources

- CAAIDP - Comprehensive agriculture Development Project

- EPA - opportunity to negotiate trade agenda of FOs

- application of previous linkages + initiative to GAPSP

- access to relevant project information  
- actual partnership in implementing GAPSP project thru service provider - bidding



## BASIS OF SUCCESS

## INDICATORS / EVIDENCES

### cont 4 Institutionalized participation of FO

- broader platform / alliance
- participation of FO in mainstream GAFSP
- participation in other public programs
- linking participation at various level (local, national, global)

### 11. Responsiveness to the need of smallscale farmers

### 12. healthy partnership between FO + NGO

### 13. Capacity building

### 14. Access to Resources

- part of GAFSP-SC
- government respond to CSO GAFSP-SC comment
- participate in consensus decision-making
- access resources for informing constituents
- annex 3 guideline which include FO participation in GAFSP processes
- comments of FOs included in the GAFSP project

→ presence of platform where FO + NGO works together

\* warm-up find / seed find to catalyze the formation of platform

- presence of training
- number of leaders who participated in training
- able to get budget for consultation process
- link with other resource agencies engaged in GAFSP which can be mobilized by FOs



## (+) FACILITATING FACTOR

- ~~strong FO / leadership~~ ~~the FO~~
- link with relevant groups with information and influence over government
  - III → a) APA as one of ESO rep in GAFSP SC
  - b) political parties
  - c) NGOs / personalities (Dr. Kona)
  - d) agri-agencies
  - e) FO reg'l groups (ROPPA)
- availability of warm-up fund / seed fund that support the initial mobilization of broader CSO (IFAD / ~~Minard~~ / WB)
- experience / capacity in past engagement was capitalized / leveraged
  - contacts / links
  - existing mechanism / ~~in the external~~
  - social capital / TRUST
- maximize strategic position (PIFA being member of GAFSP SC representing CSO-AFA)
- existing capacity to synergize
- capacity building / training
  - learning from other groups
  - invest in improving capacity for construction engagement
- institutional commitment of FO/CSO to join/participate in platform
  - inclusion of its participation in the platform in its strategic plan
  - assigned representative to attend activities / mtg
- willingness and capacity to explain / convince other FOs/CSOs to participate in public program and link various local + global process / synergize
- program design included participation
- sharing and strategic coordination among reg'l FOs (ROPPA, APA, etc.)
- linking ~~transforming~~ global opportunities process to local opportunities

## (-) HINDERING FACTORS

- ~~absence of strong FO / fragmented FO~~
- historical / cultural context (+/-)
- weakness of FOs / lack of readiness to engage with government
  - ← + government openness
    - absence of mechanism / policy for participat.
    - II - lack of transparency
    - have own partner FOs + CSOs those who will not disagree with them
- inadequate skills, knowledge on government processes + bureaucracy
- absence of common agenda and platform among FOs/CSOs
- lead government agency has no working relationship with FO/CSO
- lack of coordination among government agencies (Agri. vs Finance Dept)
- 'undiplomatic' approach
- political constraint → GAFSP suspended due to election
- Lack of proactive action from FO/CSO



## (+) FACILITATING

- policy dialogue
- transparency in GOV'T
- clarity of broader agenda / vision
  - link engagement w/ specific instrument with broader agenda
- capacity of farmer leader to push government / convince government leader / negotiate
- buy-in of government at all level - national, local unit
  - Key leaders + technical staff
- build relationship at different level of government bureaucracy
  - executive
  - legislative
- monitoring process - clarity/agreement on indicator between FO + NGO
- complementary / balancing of roles between FO + NGO as basis of good partnership
- solidarity → sharing of roles/responsibilities in broader dev't work
- timing (political context, democratization)
- timely sharing of info
- complementation
- TRUST / Relationship
- Diplomacy / pragmatic
- GAFSP as an instrument that provide opportunity to collaborate & build capacity to engage in other public programs

## (-) HINDERING

- (+ -) non-clarity of priority pillar / agenda
  - food sovereignty
  - access to resource
  - transparency, etc.

} including indicators for
- not levelled-off indicators, expectations
- competition over resources

# 1. EMPOWERMENT OF FO

- strong & dynamic FO
- increased/improved capacity
- FO ownership of GAFSP & other public programs
- good relationship between NGO

# 2. BROAD PLATFORM FOR FO/CSO COORDINATION = platform

# 3. Healthy partnership between FO/CSO + government

- actual partnership in implementing GAFSP & other public project
- increased openness/recognition/appreciation of roles

# 4. PARTICIPATION

# 4. Institutionalized participation at different levels

- different level / sector
- guidelines (Annex 3)

# CONCRETE GAINS FROM ENGAGEMENT

# 5. Access to Resources

- policies



# 1. STRONG FO

- FO LEADERSHIP
- Strategic positioning
- Proactive coordination among FOs from global to ~~global~~ national / local

## 2. POLITICAL CONTEXT

- democratic space
- government openness / transparency mechanisms

## 3. CAPACITY + attitude + Paradigm

- clarity of objective / broader agenda
- skill

## 4. TRUST / RELATIONSHIP / SOCIAL CAPITAL / SOLIDARITY

## 5. NETWORKING / COORDINATION PLATFORM

- w/ or FO/CSO
- among CSO

## 6. MAXIMIZING EXISTING MECHANISM AND

- INITIATIVES + PAST EXPERIENCE
- existing strategic relationship / position
- leveraging

## 7. DESIGN THAT INCLUDE FO/CSO PARTICIPATION

## 8. RESOURCES / CATALYTIC FUND



# Recommendations

## I. AFRICA

- 1) ~~Identify~~ <sup>Identify</sup> what we have / & the gaps
  - government programs ✓
  - disseminate information ⇒ pro-actively seek info
  - advocacy
- 2) CAPACITY Building/Learning
  - orientation on government on what we do ⇒ Fund raising
  - communication system (nat'l level FO ✓ + KM ⇒ proposed services to members)
  - (Reg'l level - ROPPA)
- 3) partnership with CSO ⇒ roles; sustain CSO platform process / credibility
- 4) Accountability - credibility
5. Associative inter-actions w/ Govt
  - > fellow them
  - > attend interg. / stronger / Handshake
  - beyond GATSP

## B. Support Needed:

- a) - Program: Supporting Policy dialogue (SFOAP)
  - capacity Bldg-funct (15M in 43 countries)
  - partnership with agri-agency - Process

## ~~III~~

- b) Cap Bldg → platform
  - FO members
  - Right awareness
  - Organizing of FOs
- c) Sustain govts & needs support ⇒ various partners

## AFA

1. Maximizing production in SC ⇒ 6 countries 2013  
↳ monitor
2. Cap Bldg → paladins; eqm, bldg, infra dev/fin.
3. Link local to natl ⇒ + regl linked to 14 FF
4. ↑ info GATSP ⇒
5. Learning exchange, docu & popularity of K. p. 65
6. Private Sector Window for GATSP

Fr. FOs ⇒ info  
Agri. input res & links SS